



Corporate presentation

Creating a new specialised late-stage orphan drug development company

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Agenda



- 1.** *Creating a new specialised late-stage orphan drug development company*
- 2.** *Emcitate[®] - clinical development programme*
- 3.** *Aladote[®] - clinical development programme*
- 4.** *Commercial opportunity and path to market*
- 5.** *Summary*
- A.** *Appendix*



1.

Creating a new specialised late-stage orphan drug development company

New specialised late-stage orphan drug development company



1

Dedicated orphan drug development company with two late-stage orphan drug assets: **Aladote[®]** and **Emcitate[®]**

2

Highly attractive **orphan drug segment** with potential **USDbn market opportunities**

3

Clear path to market with plan to **launch in EU and US** through niche marketing organisation **within 3 years**

4

Combined core expertise from PledPharma & Rare Thyroid Therapeutics in **late-stage orphan clinical development, registration and launch**

5

Executive leadership team with experience from:

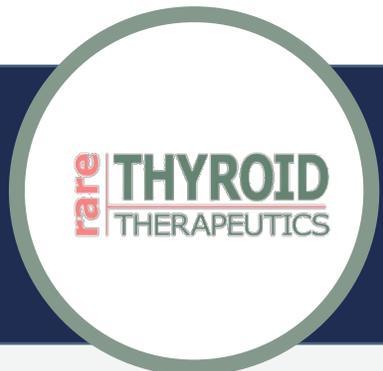


Medical Need



The combination will drive synergies

PledPharma and Rare Thyroid Therapeutics merge to launch a new company



PledPharma

- Team with profound late-stage drug development experience and strong track-record
- Listing on Nasdaq Stockholm provides access to public markets and capital as well as visibility
- Desired prospective partner in project collaborations. Previous major license agreement with Solasia
- Efficient internal organisation and strong corporate governance

Rare Thyroid Therapeutics

- Team with strong track-record of identifying and developing ODDs and creating shareholder value
- Strong network of external project advisors with specialist knowledge. Collaboration with Erasmus Medical Center in Rotterdam
- Founding team with experience from international launch and commercialization of orphan drugs

Synergistic orphan drug focus

- 2020 accelerated PledPharma's strategic review
- Lead asset Aladote® facilitates the new pronounced strategic focus on orphan drug segment
- Emcitate® and RTT's capabilities fit well with the new strategy
- Build critical mass, generate synergies and improve operational effectiveness for projects in the orphan segment
- Size, vicinity and complementary capabilities allow for a fast and smooth integration

The acquisition and rights issue



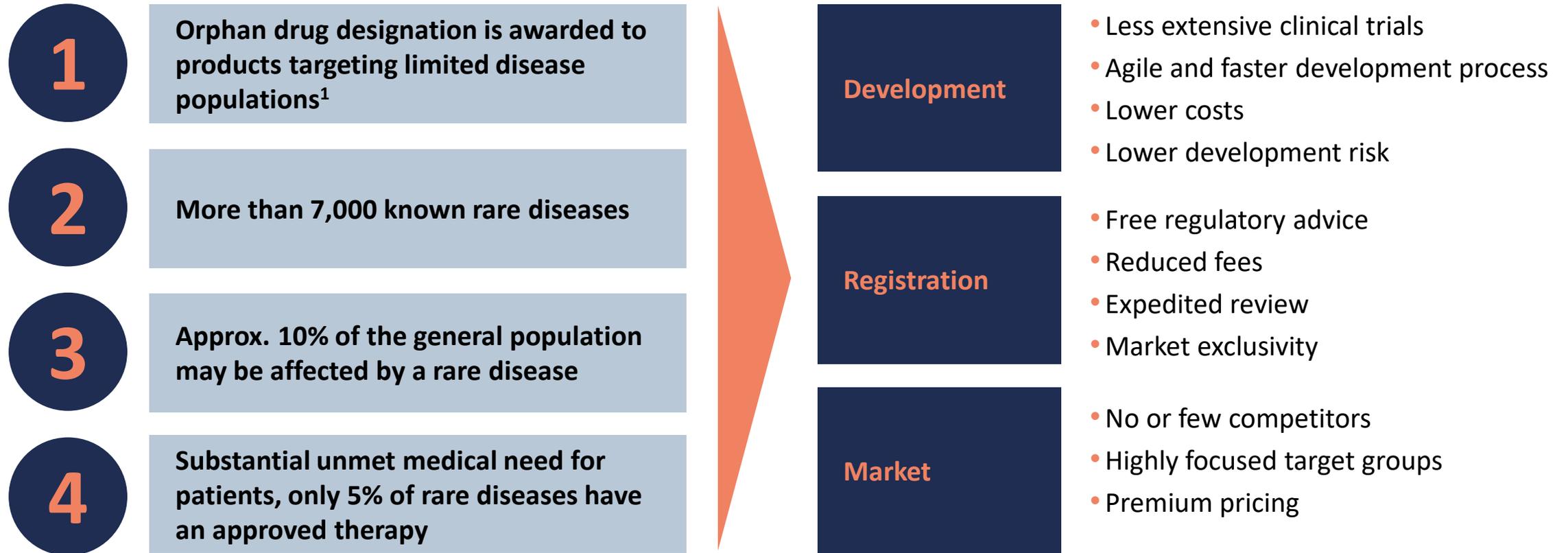
Acquisition

- ✓ On 5 November 2020, PledPharma acquired all outstanding common shares in Rare Thyroid Therapeutics
- ✓ Consideration consisted of a combination of PledPharma common shares and cash
 - An upfront cash payment of SEK 60m
 - 63.8 million shares representing approx 39% of the total number of outstanding shares in PledPharma post rights issues
 - Owners of Rare Thyroid Therapeutics will receive a royalty of 3% of net sales generated through Emcitate^{®1}
 - Owners of Rare Thyroid Therapeutics will also be granted 50% of the net proceeds from a potential sale of US Rare Pediatric Disease Priority Review Voucher related to Emcitate[®]

Rights issue

- ✓ Successfully raised SEK 250 million in oversubscribed rights issue (c. SEK 200m) and utilized overallotment option (c. SEK 50m)
 - Subscription price of SEK 5.25 per share corresponding to a 2.5 percent premium to close 2 October 2020
- ✓ Institutional investor base broadened
 - Overallotment Option, allocated to the Fourth Swedish National Pension Fund (“AP4”), NYIP (Nyenburgh Holding BV) and Nordic Cross
 - The proceeds will be used to finance: (i) the development of Emcitate[®] and Aladote[®] to market approval in Europe and USA (60%); (ii) initial commercial preparations (20%); (iii) general corporate purposes and financial flexibility (20%)

Orphan drug segment – a highly attractive opportunity



Well-defined patient populations with substantial unmet medical need

Two highly promising orphan drug candidates in one company



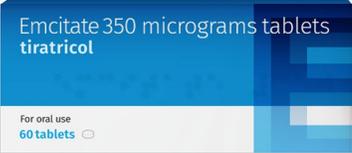
Emcitate® – Therapy for genetic disturbance in thyroid hormone signalling with life-long severe disability

- Lead candidate for addressing MCT8 deficiency, a condition with high unmet medical need and no available treatment
- Rare disease which affects 1:70,000 males,
- Obtained Orphan drug designation in the EU and US 2017 and 2019 respectively. **US Rare Paediatric Disease Designation received in November 2020**, eligible for Priority Review Voucher.
- Phase IIb clinical trial completed with significant and clinically relevant effects
- Pivotal Phase IIb/III early intervention trial in young subjects initiated with **first patient dosed in Dec 2020**
- No competing products in clinical development

Aladote® – Prevents acute liver injury caused by paracetamol poisoning

- Paracetamol poisoning is one of the most common overdose with approx. 135,000 hospital admissions in US/EU5 per annum
- No adequate treatment for increased risk patients exists
- Orphan drug designation (ODD) granted in 2019 in the US
- Eligible for ODD in the EU as a result of Brexit, application under development
- Successful results from Phase Ib/IIa study in paracetamol overdosed patients
- Pivotal Phase IIb/III study planned for marketing authorisation application in both US and EU, ongoing interactions with the regulatory agencies (FDA, EMA and MHRA) to finalize study specific details
- No competing products in clinical development

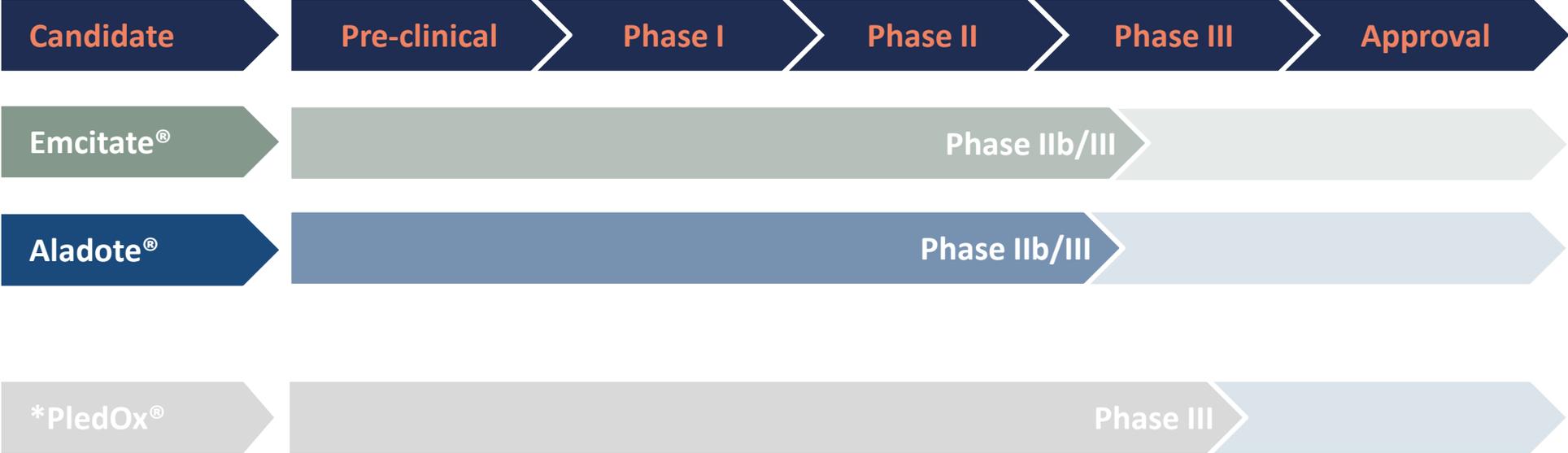
Late-stage orphan drug pipeline addressing billion dollar markets



Rare Thyroid's candidate Emcitate®



PledPharma's candidate Aladote®



* PledOx® did not meet the efficacy endpoint in the prematurely closed Phase 3 POLAR program. Based on further evaluation of the results from the POLAR studies, the strategic next steps for PledOx® will be determined together with Solasia.

Upcoming pipeline milestones



Emcitate®

- FPFV pivotal Phase IIb/III early intervention trial
- LPFV pivotal Phase IIb/III early intervention trial
- 12m interim analysis Phase IIb/III early intervention trial
- Filing EU/US
- First EU/US approval and launch



Aladote®

- Regulatory interactions FDA & EMA
- Initiate pivotal Phase II/III study
- Orphan Drug designation EU
- Interim analysis
- Filing EU/US
- First EU/US approval and launch





2.

Emcitate[®] - clinical development programme

MCT8 deficiency a detrimental condition with significant unmet medical need



What is MCT8 deficiency?

- **Genetic disorder** resulting in **impaired thyroid hormone trafficking** across cellular membranes
- Mutation located to the X chromosome, **affecting only males**
- Estimated prevalence of **1:70,000** males

What does it mean?

- **Too high and too low thyroid hormone stimulation** in different tissues
- MCT8 deficiency leads to **low or no thyroid hormone levels in the brain**
- Compensatory **increase in circulating thyroid hormone** affects other organs e.g. heart, liver, kidney

What are the challenges?

- Initial symptoms appear within the first months of life, including **muscle hypoplasia**, hypotonia, spasms and seizures with **severe neurocognitive disability**
- Most patients never develop ability to sit or walk and remain **dependant on caregivers** throughout their entire life

How do you manage the disease?

- Currently **no therapy available** to address the underlying thyroid hormone trafficking defect
- Standard therapeutic approaches for thyroid dysfunction not effective
- **Significant unmet medical need** from a humanitarian, health economic and societal perspective

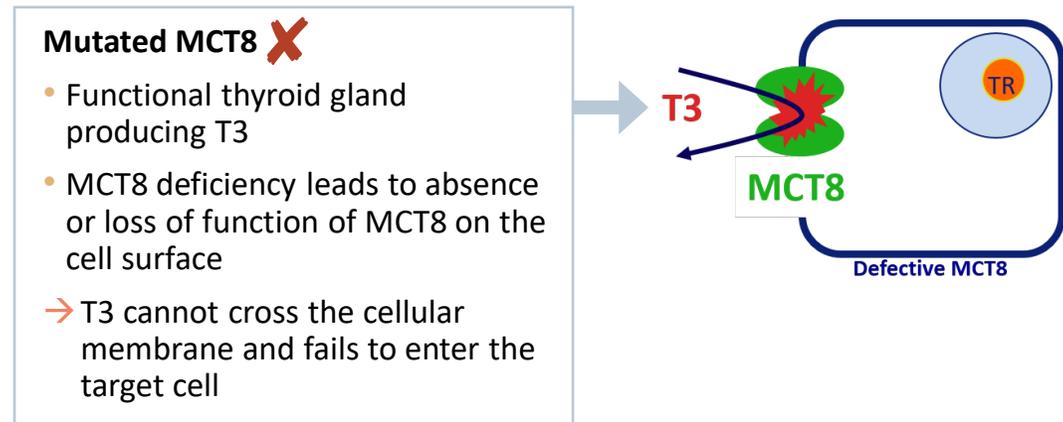
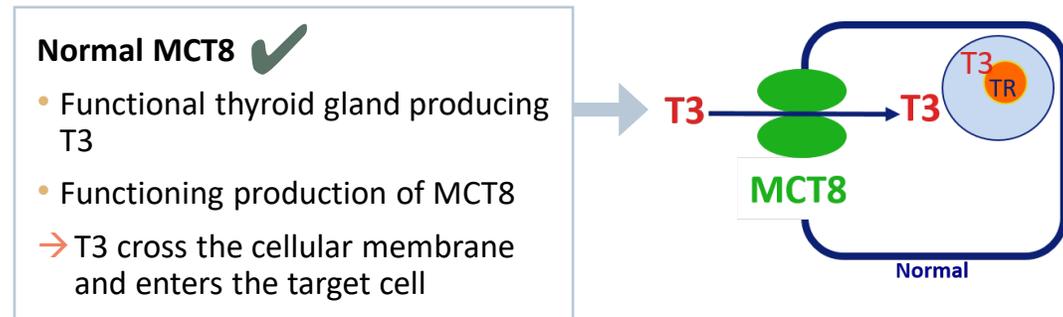
Orphan drug candidate

with clear scientific and mechanistic rationale and established safety profile



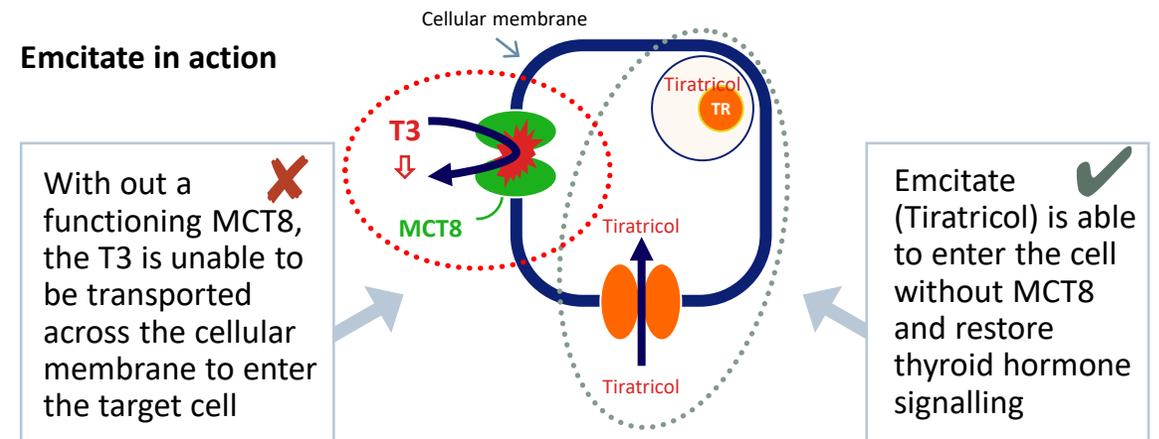
Difference normal MCT8 and deficiency of MCT8

- Thyroid hormone T3 requires transporters such as MCT8 to enter the target cells

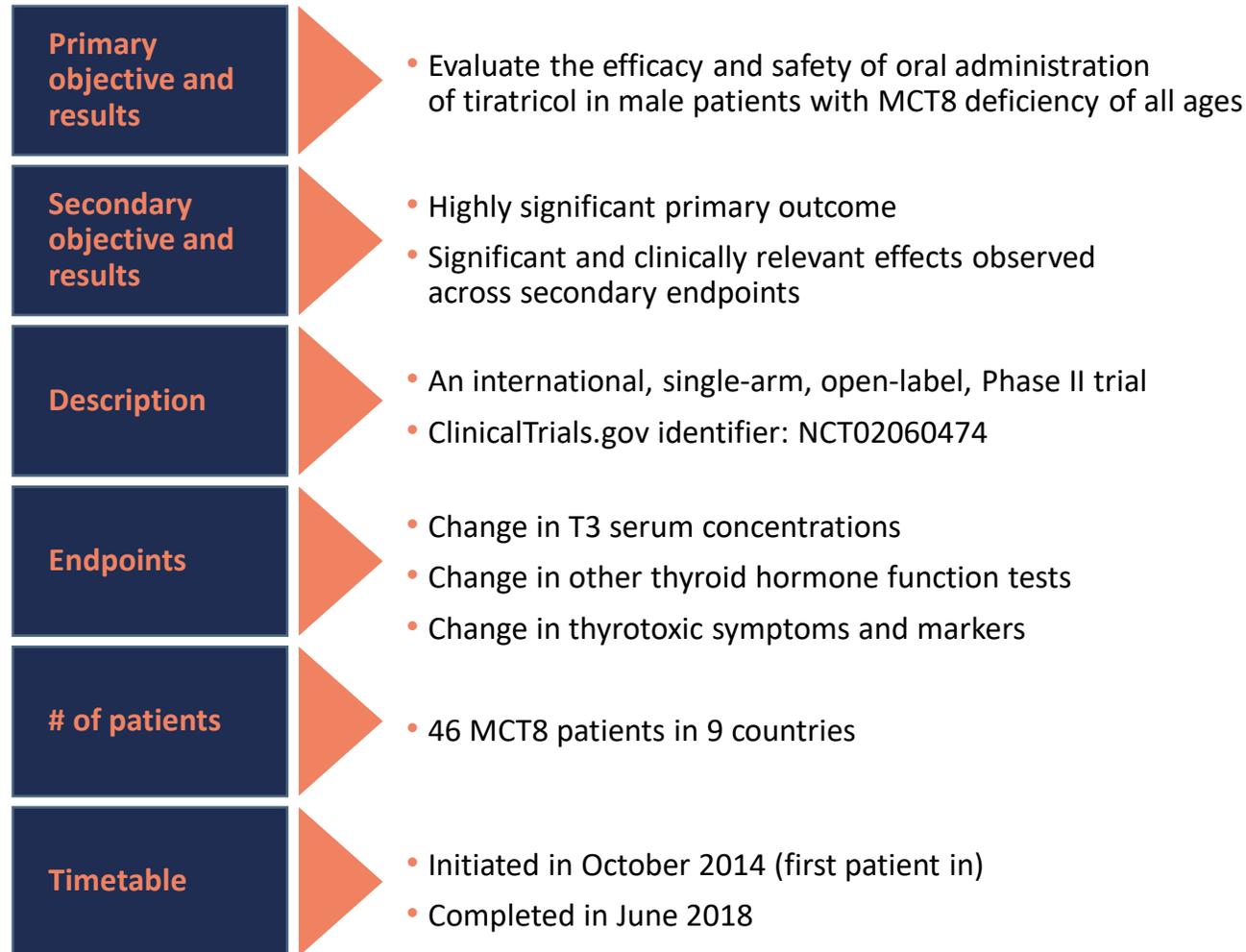


Emcitate (tiratricol) – Addressing the MCT8 deficiency

- Tiratricol is a thyroid hormone analogue with high chemical and structural similarity to T3
- Unlike T3, tiratricol can cross cellular membranes without a functional MCT8 transporter
- Tiratricol can bypass the problem in patients with MCT8 deficiency, enter MCT8 deficient cells and restore thyroid hormone signalling
- Experience from 40 years on the French market in a different indication, owned and controlled by company



Overview of completed Phase IIb



Articles



Effectiveness and safety of the tri-iodothyronine analogue Triac in children and adults with MCT8 deficiency: an international, single-arm, open-label, phase 2 trial

Stéfan Groeneweg, Robin P Peeters, Cafa Moran, Athanasia S Oupa, Françoise Auriole, Davide Tonduti, Alice Dica, Laura Paone, Klara Ruzencka, Jana Matkova, Adri van der Walt, Imenoua F M de Coo, Anne McGowan, Gota Lyons, Femke K Aansen, Diana Barca, Ingrid M van Beynum, Marieke M van der Kroop, Jürgen Jansen, Martien Marsbander*, Rofelinde J Luning, Stan Nowak, Corstiaan A den Uijl, M Carola Zillikens, Frank E Visser, Paul Vrijmoeth, Marie Claire Y de Wit, Nicole I Wolf, Angélique Zandstra, Gautam Ambeogoonkar, Yogesh Singh, Yolanda B de Rijke, Marco Medici, Enrico S Bertini, Sylvie Depoort, Jan Leik, Marco Cappa, Linda De Meester*, Heiko Krude, Dana Craiu, Federica Zibordi, Isabelle Oliver Patil, Michel Polak, Krishna Chatterjee, Theo J Visser*, W Edward Visser

Summary Background Deficiency of the thyroid hormone transporter monocarboxylate transporter 8 (MCT8) causes severe intellectual and motor disability and high serum tri-iodothyronine (T₃) concentrations (Allan-Herndon-Dudley syndrome). This chronic thyrotoxicosis leads to progressive deterioration in bodyweight, tachycardia, and muscle wasting, predisposing affected individuals to substantial morbidity and mortality. Treatment that safely alleviates peripheral thyrotoxicosis and reverses cerebral hypothyroidism is not yet available. We aimed to investigate the effects of treatment with the T₃ analogue Triac (3,3',5-tri-iodothyroacetic acid, or tiratricol), in patients with MCT8 deficiency.

Methods In this investigator-initiated, multicentre, open-label, single-arm, phase 2, pragmatic trial, we investigated the effectiveness and safety of oral Triac in male paediatric and adult patients with MCT8 deficiency in eight countries in Europe and one site in South Africa. Triac was administered in a predefined escalating dose schedule—after the initial dose of once-daily 350 µg Triac, the daily dose was increased progressively in 350 µg increments, with the goal of attaining serum total T₃ concentrations within the target range of 1.4–2.5 nmol/L. We assessed changes in several clinical and biochemical signs of hyperthyroidism between baseline and 12 months of treatment. The prespecified primary endpoint was the change in serum T₃ concentrations from baseline to month 12. The co-primary endpoints were changes in concentrations of serum thyroid-stimulating hormone (TSH), free and total thyroxine (T₄), and total reverse T₃ from baseline to month 12. These analyses were done in patients who received at least one dose of Triac and had at least one post-baseline evaluation of serum thyroid function. This trial is registered with ClinicalTrials.gov, number NCT02060474.

Findings Between Oct 15, 2014, and June 1, 2017, we screened 50 patients, all of whom were eligible. Of these patients, four (8%) patients decided not to participate because of travel commitments. 46 (92%) patients were therefore enrolled in the trial to receive Triac (median age 7.1 years [range 0.8–66.8]). 45 (98%) participants received Triac and had at least one follow-up measurement of thyroid function and thus were included in the analyses of the primary endpoints. Of these 45 patients, five did not complete the trial (two patients withdrew [travel burden, severe pre-existing comorbidity], one was lost to follow-up, one developed of Graves disease, and one died of sepsis). Patients required a mean dose of 38.3 µg/kg of bodyweight (range 6.4–84.3) to attain T₃ concentrations within the target range. Serum T₃ concentration decreased from 4.97 nmol/L (SD 1.55) at baseline to 1.82 nmol/L (0.69) at month 12 (mean decrease 3.15 nmol/L, 95% CI 2.68–3.62; p<0.0001), while serum TSH concentrations decreased from 2.91 mU/L (SD 1.68) to 1.02 mU/L (1.14; mean decrease 1.89 mU/L, 1.39–2.39; p<0.0001) and serum free T₄ concentrations decreased from 9.5 pmol/L (SD 2.5) to 3.4 (1.6; mean decrease 6.1 pmol/L (5.4–6.8; p<0.0001). Additionally, serum total T₄ concentrations decreased by 31.6 nmol/L (28.0–35.2; p<0.0001) and reverse T₃ by 0.08 nmol/L (0.05–0.10; p<0.0001). Seven treatment-related adverse events (transiently increased perspiration or irritability) occurred in six (13%) patients. 26 serious adverse events that were considered unrelated to treatment occurred in 18 (39%) patients (mostly hospital admissions because of infections). One patient died from pulmonary sepsis leading to multi-organ failure, which was unrelated to Triac treatment.

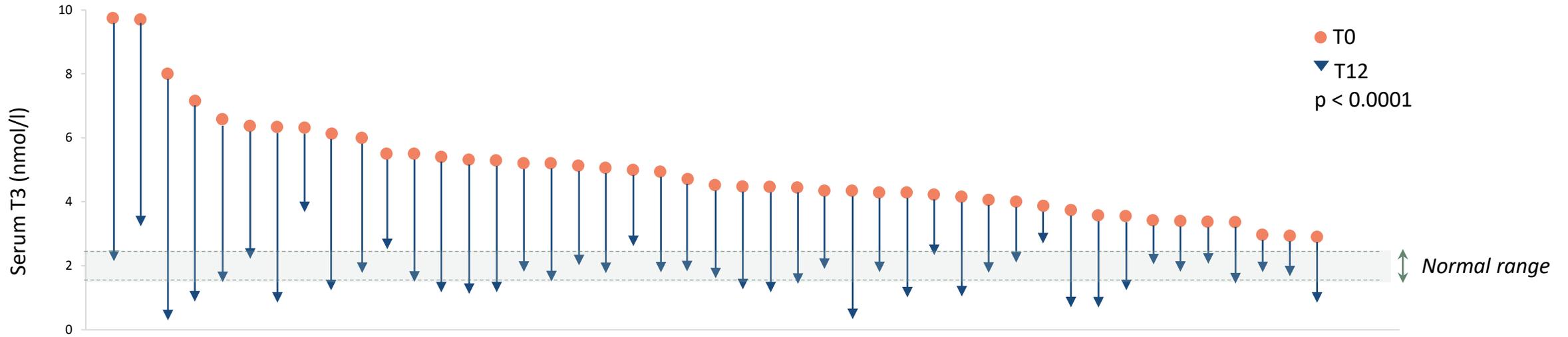
Interpretation Key features of peripheral thyrotoxicosis were alleviated in paediatric and adult patients with MCT8 deficiency who were treated with Triac. Triac seems a reasonable treatment strategy to ameliorate the consequences of untreated peripheral thyrotoxicosis in patients with MCT8 deficiency.

Funding Dutch Scientific Organization, Sherman Foundation, NeMO Foundation, Wellcome Trust, UK National Institute for Health Research Cambridge Biomedical Centre, Toulouse University Hospital, and Una Vita Rara ONLUS.

www.thelancet.com/diabetes-endocrinology Published online July 31, 2019 | [http://dx.doi.org/10.1016/S2213-8587\(19\)30155-X](http://dx.doi.org/10.1016/S2213-8587(19)30155-X)

Consistent and highly significant results

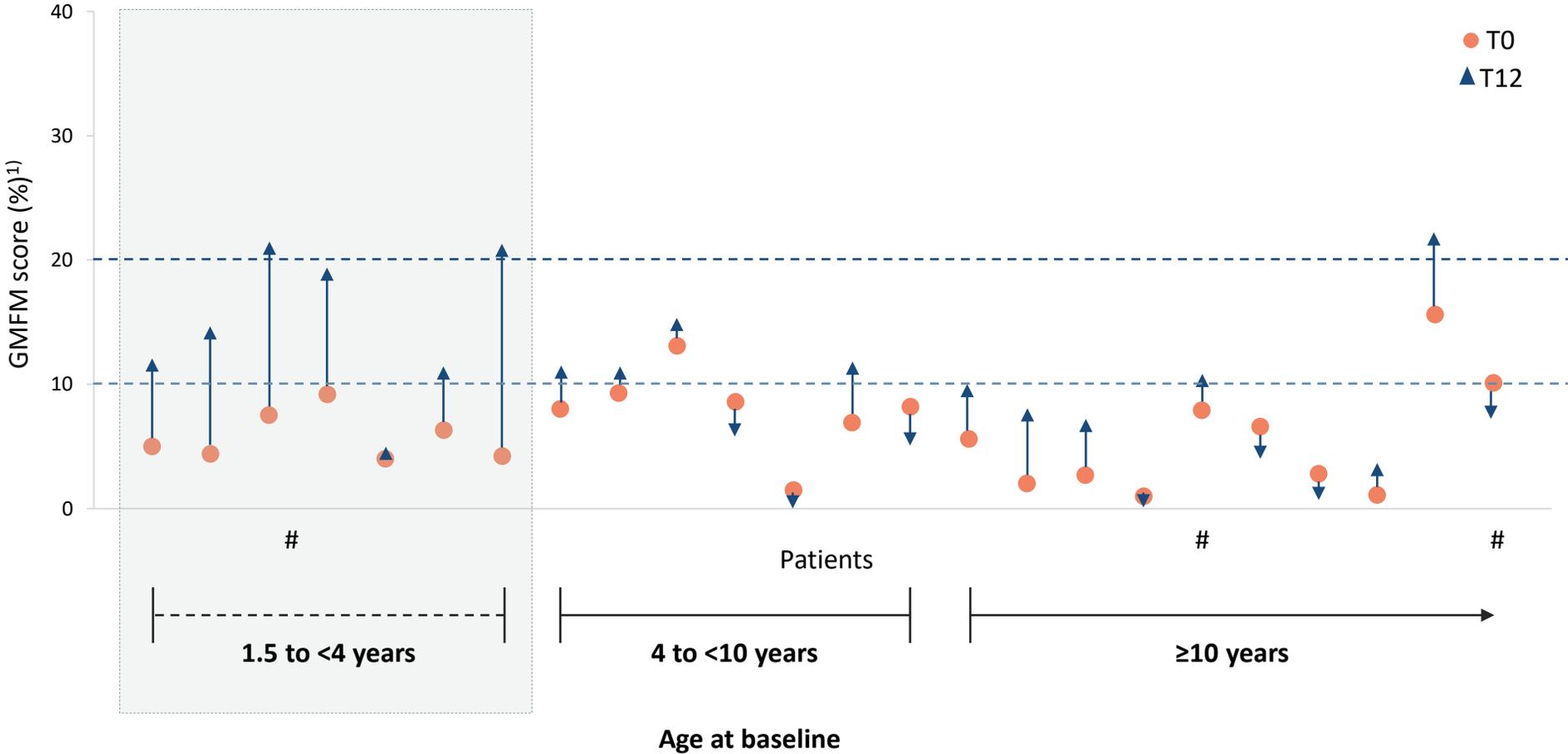
in completed Phase IIb trial



| Endpoints | Baseline mean (\pm SD) | 12 months mean (\pm SD) | Difference in means (95% CI) | p-value |
|----------------------------|---------------------------|----------------------------|------------------------------|---------|
| Serum T3 (nmol/L) | 4.97 (\pm 1.55) | 1.82 (\pm 0.69) | -3.15 (-3.62, -2.68) | <0.0001 |
| Weight to age (z score) | -2.98 (\pm 1.93) | -2.71 (\pm 1.79) | 0.27 (0.03, 0.50) | 0.025 |
| Resting heart rate (bpm) | 112 (\pm 23) | 104 (\pm 17) | -9 (-16, -2) | 0.01 |
| Mean heart rate 24 h (bpm) | 102 (\pm 14) | 97 (\pm 9) | -5 (-9, -1) | 0.012 |
| SHBG (nmol/L) | 212 (\pm 91) | 178 (\pm 76) | -35 (-55, -15) | 0.0013 |
| Total cholesterol (mmol/L) | 3.2 (\pm 0.7) | 3.4 (\pm 0.7) | 0.2 (0.0, 0.3) | 0.056 |
| CK (U/L) | 108 (\pm 90) | 161 (\pm 117) | 53(27, 78) | <0.0001 |

Indication of positive effect on neurocognitive development

in the youngest patients



Source: Groeneweg et al; Lancet D&E 2019

Planned Phase IIb/III early intervention trial design

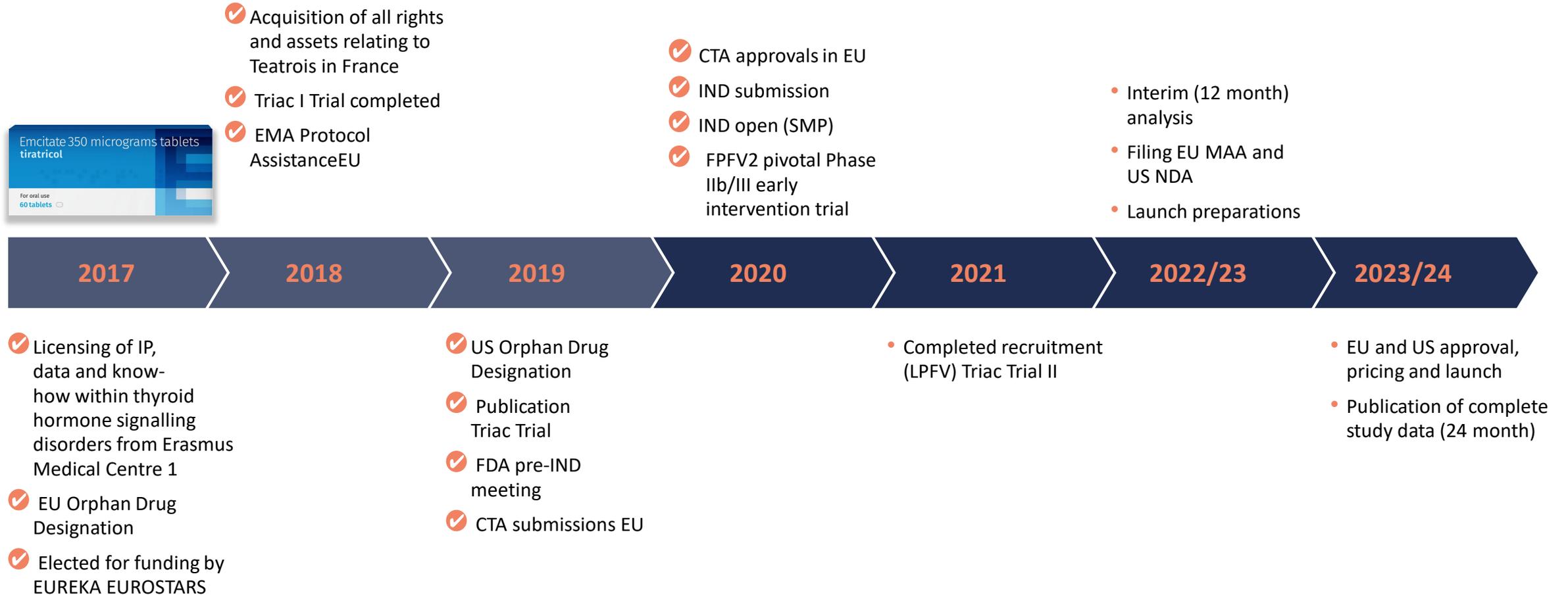
First patient dosed



| | |
|------------------------------|---|
| Primary objective | <ul style="list-style-type: none">• Improvement of neurocognitive development |
| Secondary objective | <ul style="list-style-type: none">• Achievement of motor milestones (e.g. hold head, sit independently)• Confirm findings from Triac I Trial in youngest age group |
| Description | <ul style="list-style-type: none">• An open label, multi-centre trial in very young children with MCT8 deficiency• International trial with 10 centres in both Europe and North America• Design discussed and anchored with EMA and FDA |
| Endpoints | <ul style="list-style-type: none">• Improvement in neurocognitive development as measured by GMFM¹⁾ and BSID-III²⁾ compared to natural history controls• Achievement of motor milestones• Normalisation of thyroid hormone function tests and markers of thyrotoxicosis |
| # of patients | <ul style="list-style-type: none">• 15-18 children 0-30 months of age |
| Preliminary timetable | <ul style="list-style-type: none">• Regulatory approval in place in all markets: CZ, DE, IT, UK, FR, NL, US• Start pending COVID situation, FPFV³ achieved in Dec 2020, LPFV⁴ in H2 2021• Results from interim analysis at 12 months expected in H2 2022 |



Emcitate® clinical development timeline



Note: (1) Erasmus Medical Centre; (2) First patient first visit; (3) Provided compelling data in 12 month interim analysis of Phase IIb/III early intervention trial



3.

Aladote[®] - clinical development programme

Paracetamol poisoning

– *no adequate treatment for increased-risk patients*



What is paracetamol poisoning?

- Minimum toxic dose of paracetamol in adults is only **7.5g**
- Risk factors include malnutrition, alcoholism and consumption of other medications
- Paracetamol poisoning can lead to **acute liver failure, liver transplant or death**

How many does it affect?

- **19 billion** units of paracetamol packages are sold in the US alone every year
- **89,000 cases/year of paracetamol overdose in the US and 105,000 cases/year in the UK**
- ~50% of paracetamol overdose cases are unintentional

Why is current treatment inadequate?

- Efficacy of current NAC (N-acetylcysteine) treatment decreases with time
- Approximately **25% of patients are late arrivals** to hospitals (>8h) – late arrivals are **at increased risk**
- There is **no effective treatment option for patients at increased risk**

A new standard of care is needed

- **Aladote®** aims to become a **new standard of care** for patients with increased risk for liver injury in combination with NAC

Orphan drug candidate

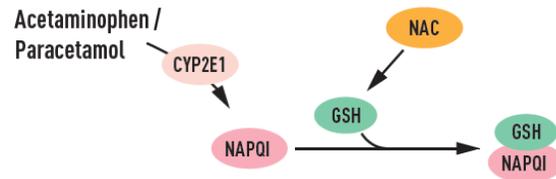
with clear scientific and mechanistic rationale



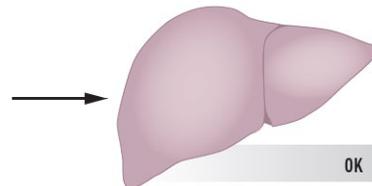
Early presenters (<8h)

NAC treatment effective against liver injury

- Liver glutathione (GSH) replenished by NAC, toxic NAPQI metabolite excreted as GSH conjugate



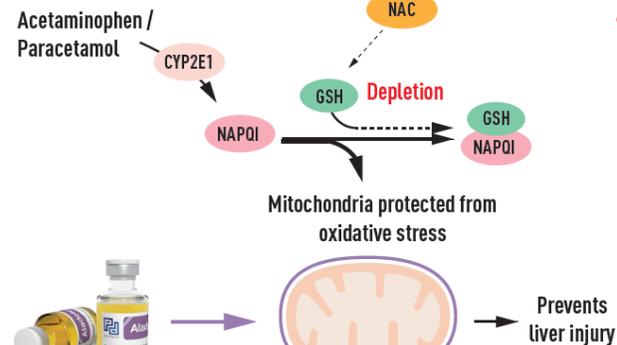
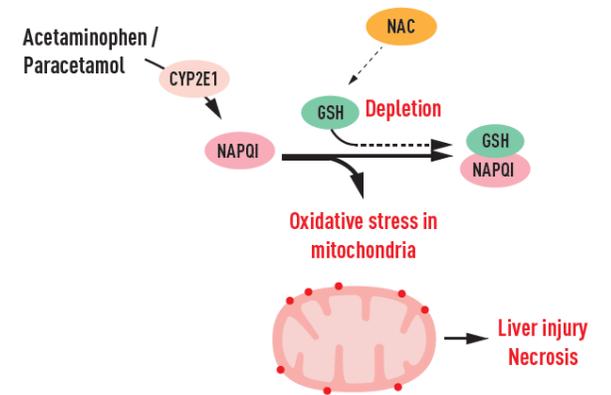
- In most cases NAC effectively prevents liver injury i.e. limited need for Aladote®



Late presenters (>8h) are at increased-risk for liver injury

NAC treatment + Aladote® to prevent liver injury

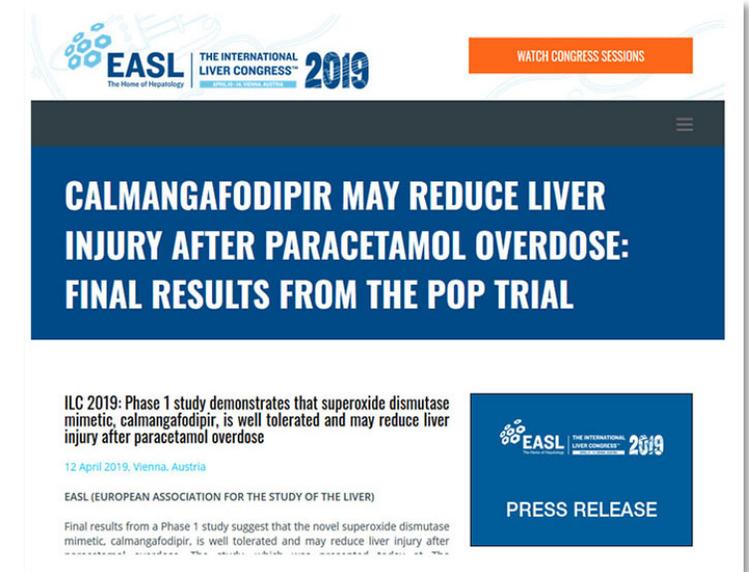
- Under NAC treatment alone** liver GSH stores depleted by the toxic NAPQI metabolite -> **oxidative stress, mitochondrial dysfunction and liver injury (necrosis)**



- Aladote®** (calmangafodipir) prevents ROS and RNS formation, restores mitochondrial energy production and **prevents liver injury**

Overview of completed Phase Ib/IIa

| | |
|---------------------------|--|
| Primary outcome | <ul style="list-style-type: none"> Safety and tolerability of Aladote® co-treatment with NAC |
| Secondary outcomes | <ul style="list-style-type: none"> Alanine transaminase (ALT), international normalised ratio (INR), keratin-18, caspase-cleaved keratin-18 (ccK18), microRNA-122 and glutamate dehydrogenase (GLDH) |
| Description | <ul style="list-style-type: none"> An open label, rising-dose, randomized study exploring safety and tolerability of Aladote® co-treatment with NAC ClinicalTrials.gov identifier: NCT03177395 |
| Endpoints | <ul style="list-style-type: none"> Adverse Events and Serious Adverse Events Secondary endpoints such as ALT and biomarkers of liver damage |
| # of patients | <ul style="list-style-type: none"> Single ascending dose study in 3 dosing cohorts of 8 patients (N=24) as add-on to NAC regime |
| Timetable | <ul style="list-style-type: none"> Initiated in June 2017 (first patient in) Completed in September 2018 |



Positive proof-of-principle Phase Ib/IIa results



Safety & tolerability

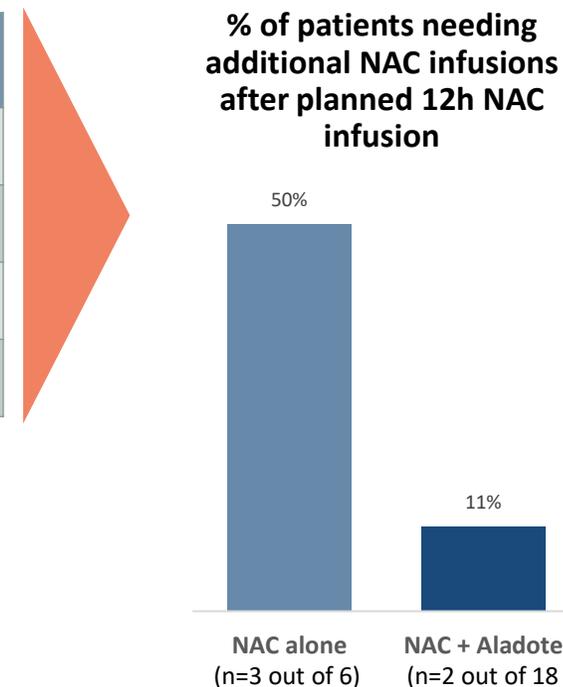
| Event | NAC alone | NAC + 2 $\mu\text{mol/kg}$ Aladote | NAC + 5 $\mu\text{mol/kg}$ Aladote | NAC + 10 $\mu\text{mol/kg}$ Aladote |
|----------------------------|-----------|------------------------------------|------------------------------------|-------------------------------------|
| Any AE | 6 (100%) | 6 (100%) | 6 (100%) | 6 (100%) |
| Any SAE | 2 (33%) | 4 (67%) | 2 (33%) | 3 (50%) |
| SAE Starting within 7 days | 1 (17%) | 1 (17%) | 1 (17%) | 2 (33%) |

- Met primary endpoint of safety tolerability in the combination of Aladote[®] and NAC
- No AE or SAE probably or definitely related to Aladote[®]

Liver injury – ALT1 pre-defined secondary outcome

| Event | NAC alone | NAC + 2 $\mu\text{mol/kg}$ Aladote | NAC + 5 $\mu\text{mol/kg}$ Aladote | NAC + 10 $\mu\text{mol/kg}$ Aladote |
|--------------------------|-----------|------------------------------------|------------------------------------|-------------------------------------|
| 50% ALT increase | 2 (33%) | 0 (0%) | 0 (0%) | 1 (17%) |
| 100% ALT increase | 1 (17%) | 0 (0%) | 0 (0%) | 1 (17%) |
| ALT >100 U/L at 10 hours | 2 (33%) | 0 (0%) | 0 (0%) | 0 (0%) |
| ALT >100 U/L at 20 hours | 2 (33%) | 0 (0%) | 0 (0%) | 0 (0%) |

- ALT >100 U/L is the indication to stay in hospital

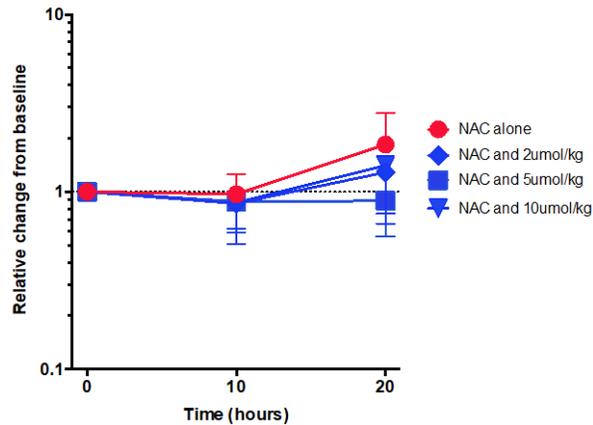


Note: (1) Alanine transaminase (ALT) is a transaminase enzyme also called alanine aminotransferase (ALAT). ALT is found in plasma and in various body tissues especially the liver's hepatocytes. Serum ALT is commonly measured clinically as part of a diagnostic evaluation of hepatocellular injury, to determine liver health

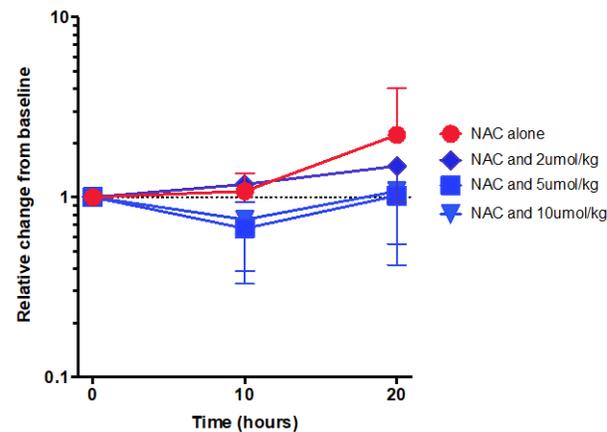
Aladote[®] demonstrates consistent results of reduced liver injury as measured by exploratory biomarkers



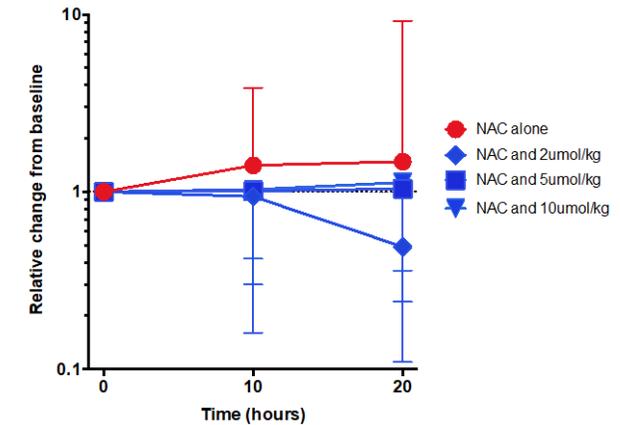
K18



ccK18



miR-22



- K18 and its caspase cleaved form ccK18, is a measure of cell death and correlate with peak ALT activity during the hospital stay
- miR-122 is a liver specific early marker (micro-RNA) for acute liver injury which predicts a rise in ALT activity following paracetamol overdose
- Results of these biomarkers provides scientific support to suggest that Aladote[®] may reduce liver injury when added to NAC compared to NAC alone

Note: miR-122 is a biomarker specific for liver injury and fully conserved (translational) across in vitro models, in vivo models and humans. MiR-122 is an early marker for acute liver injury which predicts a rise in ALT activity following paracetamol overdose. In paracetamol overdose, the full-length variant of K18 is released by necrotic cell death. A shorter, caspase cleaved form of K18 is released following cell apoptosis (programmed cell death). Both forms of K18, measured in the first serum sample at presentation at the hospital after paracetamol overdose, correlate with peak ALT activity during the hospital stay. Full length K18 distinguished patients with and without acute liver injury at an early time where ALT activity was still normal

Pivotal Phase IIb/III study for US/EU regulatory submission¹



| | |
|--|---|
| Patient population | <ul style="list-style-type: none">• Increased-risk POD patients, Late arrivals (>8h) requiring treatment with NAC |
| NAC regimes | <ul style="list-style-type: none">• Licensed 21 hr NAC regime |
| Initiation of randomized treatments | <ul style="list-style-type: none">• IV (bolus) as soon as possible after randomization and after starting NAC (but no later than 4 hours after starting NAC) |
| Treatment arms | <ul style="list-style-type: none">• 3 arms: Aladote[®] high-dose; Aladote[®] low dose; Placebo |
| Interim analysis | <ul style="list-style-type: none">• Interim analysis after 50% of patients, that includes a futility analysis and dose selection where the most effective dose will be continued |
| Sample size | <ul style="list-style-type: none">• 225 patients planned |
| Efficacy endpoints | <ul style="list-style-type: none">• Primary: Composite of ALT and INR• Number (%) of patients that need further NAC after 21h• Length of hospital stay• Experimental biomarkers, K18, miR-122 and GLDH |
| Study countries | <ul style="list-style-type: none">• EU and US |



Note: (1) Final design after completed interactions during Q2-Q3 2020 with FDA, EMA and MHRA, pending approved clinical trial applications

Aladote[®] clinical development timeline



- ✓ US ODD granted
- ✓ Results presented at Society of Toxicology, EASL ILC and Lancet EBiomedicine
- ✓ Regulatory interactions with FDA and EMA

- Interim analysis
- Regulatory submissions EU/US



- ✓ Phase Ib/IIa study fully recruited
- ✓ Initial Phase Ib/IIa results
- ✓ Established Scientific Advisory Board
- ✓ Full Phase Ib/IIa results
- ✓ Submission of ODD

- ✓ Regulatory interactions FDA, EMA & MHRA
- Initiate pivotal Phase IIb/III study
- Orphan Drug Designation EU

- First EU/US approval and launch

Note: (1) Calmangafodipir composition of matter patent expires



4.

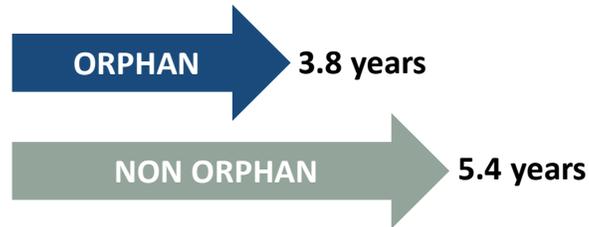
Commercial opportunity and path to market

Orphan drugs provide an attractive return on investment



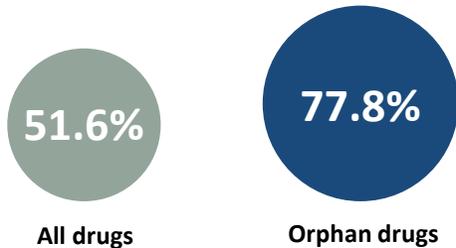
Shorter clinical development time¹

Phase II to launch Average # of years



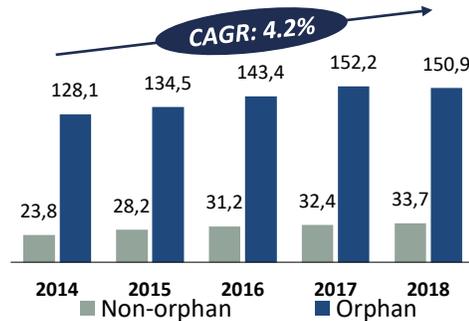
Higher probability of success³

Phase III to approval
POS in metabolic/endocrinology indications



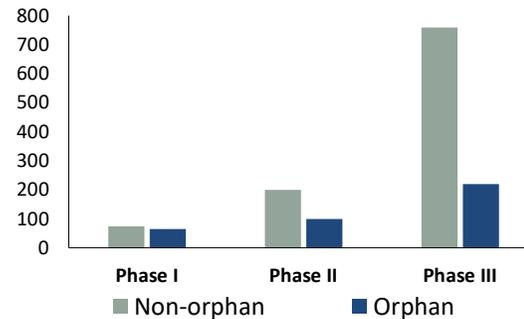
Higher attainable prices²

Mean cost per patient and year (USDk)

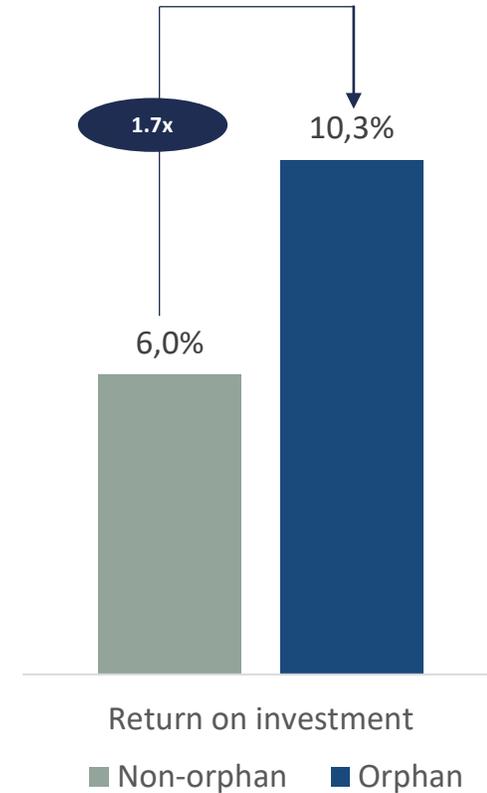


Fewer patients for clinical trials⁴

Patients per trial



Orphan drugs attractive returns⁵



Emcitate® and Aladote® – alleviating societal burden



Emcitate®

- All MCT8 patients have significant neurocognitive disability from early childhood and typically **require constant, life-long supportive care**
- A recent study in a condition with similar severity (SMA) estimated total healthcare cost (excluding treatment cost) **to USD 138k per patient and year¹**
- Median life-expectancy of MCT8 patients is **35 years²**
- Patients underweight for age or without ability to hold head have an even **increased risk of premature death**



Aladote®

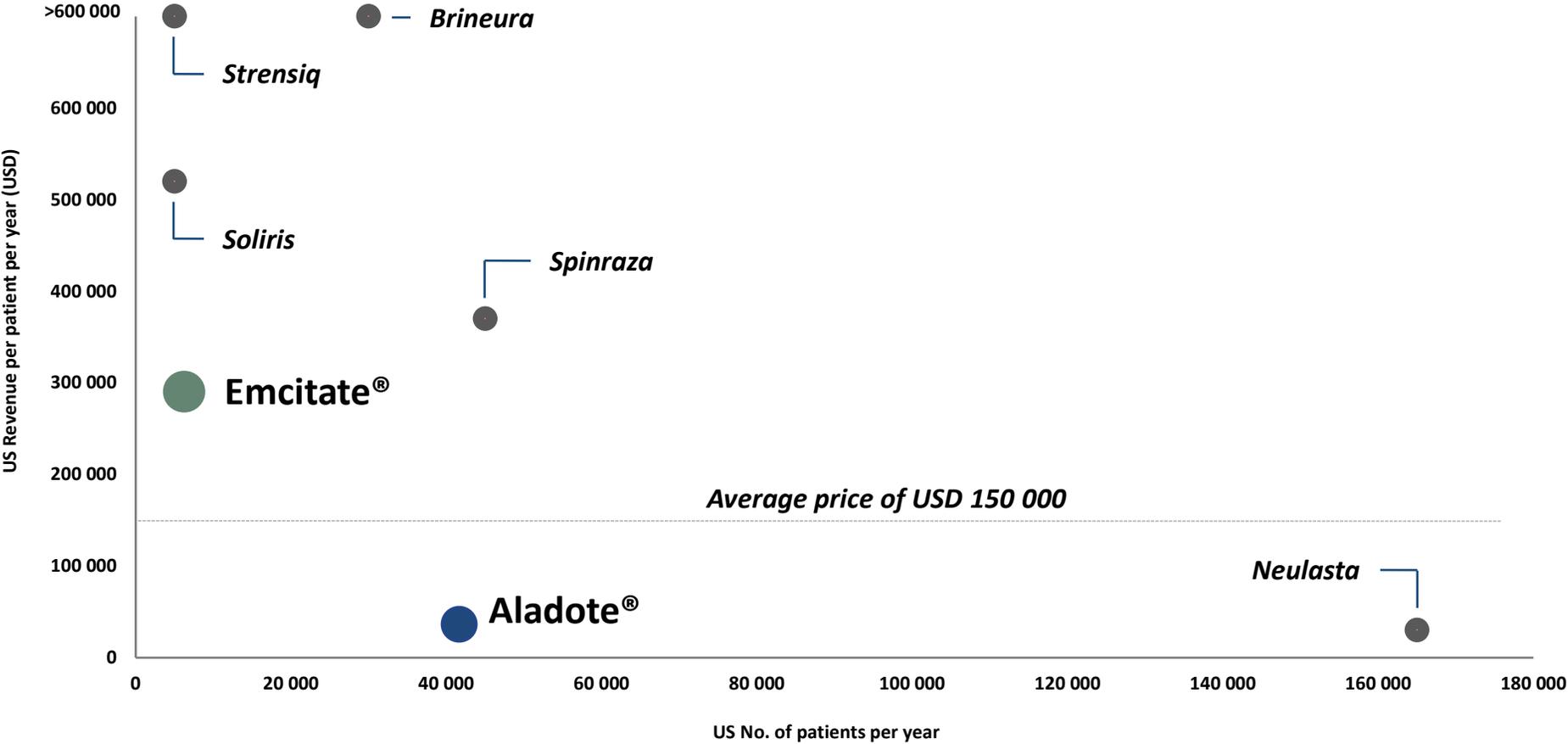
- In the US the annual cost in 2010 was estimated at **USD 1,059m** to treat patients with POD³
- The POD Emergency Department and inpatient cost is approximately **USD 13-40k³**
- The average POD inpatient length of stay is **3.1 days** with a variance of **+4.4 days** for the most severe cases³
- US liver transplant costs **USD 125-473k³**

Source: (1) Economic burden of spinal muscular atrophy in the United States: a contemporary assessment, Droegge et al, Journal of Medical Economics, 2020; (2) Disease characteristics of MCT8 deficiency: an international, retrospective, multicentre cohort study, Groeneweg et al, The Lancet, 2012; (3) Adapted from: Altyar A. Clinical and economic characteristics of emergency department visits due to acetaminophen toxicity in the USA BMJ Open 2015;5;

Orphan drug pricing landscape



2018 US pricing of non-oncology orphan drugs with remaining protection



Note: (*) Expected price points for Emcitate® and Aladote®; Source: EvaluatePharma. FDA Orphan drug designations and approvals database (Downloaded 9 March 2020). Prevalence according to Genetics Home Reference – NIH U.S. National Library of Medicine for underlying conditions for Brineura, Naglazyme and Strensiq.

Late-stage orphan drug pipeline – a billion USD opportunity



Emcitate®

Aladote®

Target population

10-15,000

1:70,000 males affected¹, 1.5bn people with access to western standard health care²

Pricing assumption

200-400,000

USD/per patient per year in the US

COGS assumption³

Low single digit percent

Target population

~135,000

Hospital admissions POD patients in US and EU5/year

Pricing assumption

~5,000

USD/dose in the US

COGS assumption⁴

Low single digit percent



Late-stage orphan drug pipeline – a billion USD opportunity



Strong success factors...

- 1** High unmet medical need without competing compounds
- 2** Centralized, **focused target** groups of **specialists**
- 3** **Top-down** scientific **sales approach**
- 4** **Leading KOL support**
- 5** Treatment algorithms **highly protocol driven**

...for sustainable, profitable & lean commercialisation

- Plan to build **inhouse commercial capabilities** for launch of Emcitate® and Aladote® in EU and US
- **Small and focused footprint** with an estimated < 50 FTEs considered sufficient for both assets
- Retain **larger share of product revenues** over time within company
- **Commercialization** in other territories through **partners**

Note: (1) Populations of less than 5/10,000 inhabitants in the EU or <200,000 inhabitants in the US



5.

Summary

New specialised late-stage orphan drug development company



- 1** Dedicated orphan drug development company with two late-stage orphan drug assets: **Aladote[®]** and **Emcitate[®]**
- 2** Highly attractive **orphan drug segment** with potential **USDbn market opportunities**
- 3** Clear path to market with plan to **launch in EU and US** through niche marketing organisation **within 3 years**
- 4** Combined core expertise from PledPharma & Rare Thyroid Therapeutics in **late-stage orphan clinical development, registration and launch**





A.

Appendix

Leadership team



Nicklas Westerholm

CEO

- Took office in June 2017 and has previously worked in the AstraZeneca Group since 1995 in several global roles in various business areas, most recently as VP Project & Portfolio Management. Prior Nicklas has held positions such as Executive Officer & VP Japan Operations, Director Investor Relations, Head of Global API Supply and Head of Development Manufacture. He has studied Analytical and Organic Chemistry at Stockholm University and Chemical Engineering at KTH, as well as studies at University of Warwick, INSEAD and Harvard Business School.
- Ownership: 27,425 shares and 500,000 warrants



Marie-Louise Alamaa

Interim CFO

- Extensive experience within finance and controlling from public companies. Her previous positions include CFO at Index Invest International AB, various senior finance positions at Crucell Sweden AB (previously SBL Vaccin AB) and Senior Consultant at the listed gaming company Stillfront Group AB. She has studied Economics at the Universities of Uppsala and Stockholm, Sweden, with a particular focus on accounting and auditing



Henrik Krook

VP Commercial Operations

- Appointed VP Commercial Operations in December 2020. He has a broad experience from over 15 years in commercial leadership settings, including both big pharma and biotech. He has previously held senior corporate and commercial advisory roles for biotech companies such as Affibody and senior managerial positions at e.g. Alexion, Novartis and Roche. Henrik has a PhD in immunology from Uppsala University and an Executive MBA from Stockholm School of Economics.
- Ownership: 43,955 (through an insurance solution)



Stefan Carlsson

CMO

- Took office as CMO in November 2017. Med Dr Gothenburg University, where he also has a doctorate in physiology. He has a long experience from leading positions in preclinical and clinical drug development and has published 30 scientific articles in the fields of pharmacology and physiology. Prior to PledPharma, he held positions at AstraZeneca as clinically responsible globally for several products in the market and under development, including Crestor® and Epanova®.
- Ownership: 250,000 warrants



Jacques Näsström

CSO

- Pharmacist with a Ph.D. in Pharmacology from Uppsala University and with an MBA from the Stockholm School of Economics. He has more than 30 years of experience in the pharmaceutical and biotechnology industry, including a position as Investment Manager at Karolinska Investment Fund and various positions in early drug research at Astra and AstraZeneca. CEO of PledPharma between 2010 and June 2017, before that, Jacques worked as research director at Q-Med AB between 2006-2010
- Ownership: 80,452 shares and 20,000 warrants



Christian Sonesson

VP Product Strategy & Development

- Appointed VP Product Strategy & Development in August 2017 following 13 years at Astra Zeneca. He has broad experience within drug development, including successfully leading products during Phase 3 (FORXIGA® in type 1 diabetes) and of regulatory submissions and defense, bringing new drug candidates to market in different regions (e.g. FORXIGA® in type 2 diabetes, MOVANTIK®, ONGLYZA®-SAVOR, BRILINTA®-PEGASUS and QTERN®). PhD in Biostatistics from Gothenburg University and an Executive MBA from Stockholm School of Economics.
- Ownership: 200,000 warrants

Board of directors



Håkan Åström

Chairman of the board

- Board member since: 2011
- Other assignments: Chairman of the boards of directors of Affibody Holding AB, Tubulus RP Förvaltning AB and MedCore AB. Board member of Ferrosan Medical Devices A/S and Rhenman & Partner Asset Management
- Ownership: 505,337 shares and 192,000 warrants



Gunilla Osswald

Board member

- Board member since: 2017
- Ph.D. in biopharmacy and pharmacokinetics
- Other assignments: CEO BioArctic AB
- Ownership: 50,000 warrants



Sten Nilsson

Board member

- Board member since: 2013
- Professor in oncology with affiliation to the Karolinska Institute (KI), MD, Ph.D.
- Other assignments: Board member of the Swedish Cancer Society Research Council and Rhenman & Partner Asset Management
- Ownership: 1,100 shares and 35,000 warrants



Elisabeth Svanberg

Board member

- Board member since: 2017
- MD, Ph.D., Assoc Professor in surgery
- Other assignments: Chief Development Officer Ixaltis SA. Board member Swedish Orphan Biovitrum (SOBI)
- Ownership: 96,000 warrants



Peder Walberg

Board member

- Founder and CEO of Rare Thyroid Therapeutics
- Other assignments: Board Member of Immedica Pharma AB,
- Previous assignments: Founder and CEO, Medical Need, Head of Business Development and Strategy, Swedish Orphan International and SOBI. BoD of Wilson Therapeutics and identified Decuprate for treatment of Wilson disease
- Ownership: 31 858 414 shares

Scientific advisory board



Established for Aladote®



Dr. Richard C. Dart

- Ph.D., Chair of the Department of Medical Social Sciences at Northwestern University Feinberg School of Medicine in Chicago, USA. Expert in evaluations of patient-reported outcomes in clinical trials.



Professor Laura James

- MD, Associate Vice Chancellor for Clinical and Translational Research and Professor of Pediatrics at the University of Arkansas for Medical Sciences (UAMS) and Arkansas Children's Hospital System, USA.



Peter De Paepe

- MD, Professor in clinical pharmacology at the Heymans Institute of Pharmacology at Ghent University, and is currently head of the emergency department of the Ghent University Hospital in Belgium.

Share Register

TO BE UPDATED





Thank you!

Egetis Therapeutics
egetis.com